

Table 1.2.a  
**NATIONAL POWER CORPORATION**  
**CORPORATE OBJECTIVES AND PRIORITIES FOR FY 2021**

**I. CORPORATE OBJECTIVES**

- To perform the missionary electrification function through the Small Power Utilities Group (SPUG) and be responsible for providing power generation and its associated power delivery systems in areas that are not connected to the transmission system [Sec. 70 of RA 9136];
- To promote the utilization of indigenous and new and renewable energy sources, particularly in performing its Missionary Electrification mandate [Section 2(h) of RA 9136];
- To manage and continue the Corporation's responsibility in watershed rehabilitation and management and be entitled to the environmental charge equivalent to one-fourth of one centavo per kilowatt-hour energy sales [Section 34(d) of RA 9136];
- To continue to be responsible for dam structure and all other appurtenant structure necessary for the safe and reliable operation of hydropower plants (Sec. 6 (d), Rule 23 of RA 9136-IRR);
- To continue undertaking the rehabilitation, upgrading and uprating of undisposed generation assets; and
- To venture into business development of its allied products and services to enhance its revenue generation.

**II. CORPORATE PRIORITIES FOR THE BUDGET YEAR**

- Reliable supply of electricity in missionary electrification areas;
- Operation and maintenance, rehabilitation, upgrading and uprating of generation assets in the main grids as needed;
- Rehabilitation and management of watershed areas; and
- Implementation of Corporate Social Responsibility Program.

**III. MAJOR PROGRAMS AND PROJECTS**

- Develop and implement tariff methodology that shall promote reasonable electricity rates while reflecting true cost of service;
- Develop/implement the overall island/off-grid capacity and transmission system;
- Promote/implement the adoption of renewable hybrid systems;
- Vegetative rehabilitation and watershed protection;
- Dam integrity and safety, dam management protocol and flood forecasting and mitigation; and
- Operation and maintenance of undisposed main grid generation assets.

Table 1.2.b  
 NATIONAL POWER CORPORATION  
 ASSUMPTIONS, FY 2019-2021  
 SMALL POWER UTILITIES GROUP (SPUG) SALES & GENERATION

	UNAUDITED	REVISED	PROJECTED	RATE	
	2019	2020	2021	% Inc (Dec) 2020/2019	2021/2020
1. ENERGY SALES, GWH	430	429	568	1.00	1.33

  

	GIGAWATT HOUR			PERCENT MIX		
	UNAUDITED	REVISED	PROJECTED	UNAUDITED	REVISED	PROJECTED
	2019	2020	2021	2019	2020	2021
2. ENERGY GENERATION, GWH	451	452	606	100%	100%	100%
HYDRO	3	4	6	1%	1%	1%
OIL BASED	447	449	600	99%	99%	99%

Table 1.2c  
**NATIONAL POWER CORPORATION**  
**COMPARATIVE OF STATEMENT FINANCIAL POSITION, FY 2019-2021**  
(In Thousand Pesos)

PARTICULARS	FY 2019 UNAUDITED	FY 2020 GAA	FY 2020 ESTIMATE (As revised)	FY 2021 PROPOSED
<b>ASSETS</b>				
<b>Current Assets</b>	<b>28,242,325</b>	<b>24,381,700</b>	<b>22,695,123</b>	<b>21,491,568</b>
Cash and Cash Equivalents	14,266,766	2,924,090	3,291,911	688,935
Receivables	4,016,013	8,732,345	17,191,190	19,193,879
Inventories	1,439,090	1,221,425	1,469,441	1,469,441
Other Current Assets	8,520,456	11,503,840	742,581	139,313
<b>Non-Current Assets</b>	<b>14,556,206</b>	<b>24,633,058</b>	<b>24,519,039</b>	<b>28,486,535</b>
Investments	1,720	1,720	1,720	1,720
Receivables	425,252	1,057,314	425,251	425,251
Property, Plant and Equipment	11,745,934	23,072,247	20,455,882	24,423,379
Other Non-Current Assets	2,383,300	501,777	3,636,185	3,636,185
<b>TOTAL ASSETS</b>	<b>42,798,531</b>	<b>49,014,758</b>	<b>47,214,162</b>	<b>49,978,104</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>	<b>8,359,045</b>	<b>7,760,337</b>	<b>10,966,885</b>	<b>13,770,230</b>
Financial Liabilities	6,303,948	5,878,439	9,406,306	12,209,650
Inter-Agency Payables	589,898	346,789	410,167	410,167
Trust Liabilities	77,199	55,649	77,199	77,199
Deferred Credits/Unearned Income	962,163	1,143,905	939,040	939,040
Current Portion of lease obligation				
Other Payables	425,837	335,555	134,173	134,173
<b>Non-Current Liabilities</b>	<b>3,325,487</b>	<b>4,852,051</b>	<b>2,674,662</b>	<b>2,635,259</b>
Financial Liabilities	497,869	477,878	456,940	417,537
Trust Liabilities	245,733	229,581	245,733	245,733
Deferred Credits/Unearned Income	1,944,758	3,566,747	1,394,958	1,394,958
Provisions	637,127	577,844	577,031	577,031
<b>TOTAL LIABILITIES</b>	<b>11,684,532</b>	<b>12,612,388</b>	<b>13,641,547</b>	<b>16,405,489</b>
<b>STOCKHOLDERS' EQUITY</b>				
<b>Government Equity</b>	<b>31,113,999</b>	<b>36,402,371</b>	<b>33,572,615</b>	<b>33,572,615</b>
<b>TOTAL STOCKHOLDERS' EQUITY</b>	<b>31,113,999</b>	<b>36,402,371</b>	<b>33,572,615</b>	<b>33,572,615</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>42,798,531</b>	<b>49,014,758</b>	<b>47,214,162</b>	<b>49,978,104</b>

Table 1.2.d  
**NATIONAL POWER CORPORATION**  
**COMPARATIVE PROFIT AND LOSS STATEMENT, FY 2019-2021**  
(In Thousand Pesos)

PARTICULARS	2019 UNAUDITED	2020		2020 PROPOSED
		GAA	ESTIMATE (As Revised)	
<b>I. REVENUES</b>	<b>19,802,832</b>	<b>27,464,447</b>	<b>22,199,114</b>	<b>20,159,360</b>
Operating Revenues	17,605,146	26,065,186	20,722,082	18,541,285
Other Revenues	2,197,686	1,399,261	1,477,032	1,618,075
<b>II. COST OF SALES</b>	<b>4,502,512</b>	<b>6,360,991</b>	<b>6,360,991</b>	<b>7,793,231</b>
<b>III. GROSS PROFIT</b>	<b>15,300,320</b>	<b>21,103,456</b>	<b>15,838,123</b>	<b>12,366,129</b>
<b>IV. OPERATING EXPENSES/OTHER EXPENSES</b>	<b>13,150,234</b>	<b>14,782,385</b>	<b>14,722,716</b>	<b>15,893,396</b>
Personnel Services	1,095,161	1,594,581	1,571,124	1,822,036
Maintenance and Other Operating Expenses	1,653,881	2,134,433	2,203,537	2,617,849
Interest Expense	2,996	2,683	2,274	2,344
Non-cash Expenses	995,909	1,389,652	1,112,529	1,260,931
Depreciation of Fixed Assets (operating plants)	416,447	477,064	496,880	680,651
Provision for Doubtful Accounts	425,993	714,398	472,500	403,728
Depreciation of Non- Operating Plants & Others	153,469	198,190	143,149	176,552
Other Expenses	9,402,287	9,661,036	9,833,252	10,190,236
<b>V. NET PROFIT/(LOSS) BEFORE GAIN/(LOSS) ON FOREX FLUCTUATION</b>	<b>2,150,086</b>	<b>6,321,071</b>	<b>1,115,407</b>	<b>(3,527,267)</b>
<b>VI. GAIN/(LOSS) ON FOREX FLUCTUATION</b>	<b>34,656</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>VII. NET PROFIT/(LOSS) AFTER GAIN (LOSS) ON FOREX FLUCTUATION</b>	<b>2,184,742</b>	<b>6,321,071</b>	<b>1,115,407</b>	<b>(3,527,267)</b>
<b>ADD: Subsidies</b>	<b>1,502,923</b>	<b>2,095,978</b>	<b>1,931,117</b>	<b>5,756,313</b>
Subsidies from National Government	1,502,923	2,095,978	1,931,117	5,756,313
<b>VIII. NET PROFIT/(LOSS) BEFORE INCOME TAX</b>	<b>3,687,665</b>	<b>8,417,049</b>	<b>3,046,524</b>	<b>2,229,046</b>
<b>LESS: Income Tax</b>	<b>494,614</b>	<b>1,322,667</b>	<b>482,338</b>	<b>-</b>
<b>IX. NET PROFIT/(LOSS)</b>	<b>3,193,051</b>	<b>7,094,382</b>	<b>2,564,186</b>	<b>2,229,046</b>
<b>X. SUBSIDY TREATED AS DEFERRED INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>XI. NET AMOUNT INCLUSIVE OF DEFERRED INCOME</b>	<b>3,193,051</b>	<b>7,094,382</b>	<b>2,564,186</b>	<b>2,229,046</b>

Table 1.2.e  
**NATIONAL POWER CORPORATION**  
**STAFFING SUMMARY, FY 2019-2021**  
(In Thousand Pesos, Except No. of Positions)

POSITIONS	2019 ACTUAL		2020 ESTIMATE		2021 PROPOSED	
	NO.	AMOUNT	NO.	AMOUNT	NO.	AMOUNT
<b>A. Itemized Positions</b>						
Top Three Corporate Positions						
President	1	2,007	1	2,102	1	2,137
Senior Vice President	-	-	-	-	-	-
Vice President	5	7,728	6	10,041	6	10,095
Management/Executive Group	123	137,437	144	162,965	144	163,951
Technical Group	1,129	514,425	1,232	562,280	1,230	563,639
Technical Support	374	218,536	428	253,218	428	255,455
Administrative/Others	83	18,886	93	21,254	95	21,862
<b>TOTAL</b>	<b>1,715</b>	<b>899,020</b>	<b>1,904</b>	<b>1,011,860</b>	<b>1,904</b>	<b>1,017,139</b>
<b>B. Non-Itemized Positions</b>						
Co-Terminus	70	40,528	80	45,435	80	45,633
Contractuals	26	5,124	27	5,567	27	5,567
Casuals	105	31,662	122	38,284	122	38,292
<b>TOTAL</b>	<b>201</b>	<b>77,314</b>	<b>229</b>	<b>89,286</b>	<b>229</b>	<b>89,492</b>
<b>GRAND TOTAL</b>	<b>1,916</b>	<b>976,334</b>	<b>2,133</b>	<b>1,101,146</b>	<b>2,133</b>	<b>1,106,631</b>

Table 1.2.f  
**NATIONAL POWER CORPORATION**  
**COMPENSATION OF ITEMIZED POSITIONS, FY 2019 - 2021**  
(In Thousand Pesos)

PARTICULARS	2019 UNAUDITED	2020		2021 PROPOSED
		GAA	ESTIMATE (As Revised)	
<b>A. PERMANENT</b>	<b>1,594,062</b>	<b>2,181,606</b>	<b>2,207,719</b>	<b>2,561,618</b>
<b>GUARANTEED CASH COMPONENT</b>	<b>1,120,371</b>	<b>1,250,625</b>	<b>1,259,900</b>	<b>1,260,377</b>
Salaries	899,020	1,007,959	1,011,860	1,017,139
Personnel Economic Relief Allowance	40,956	45,696	45,696	45,696
Representation and Transportation Allowance	21,365	19,458	24,180	18,498
Mid-Year Bonus	72,800	83,996	84,322	84,762
Year-End Bonus	72,800	83,996	84,322	84,762
Cash Gift	13,430	9,520	9,520	9,520
<b>FRINGE BENEFITS</b>	<b>217,084</b>	<b>250,322</b>	<b>239,655</b>	<b>322,828</b>
Night Shift Differential	43,230	78,571	74,397	80,512
Overtime	54,719	110,078	104,238	136,371
Medical	12,284	-	-	-
Special Counsel Allowance	3,366	3,120	4,836	2,760
Uniform Allowance	10,364	11,424	11,424	11,424
Loyalty Pay	-	-	-	155
Hazard Pay	-	-	70	59
Performance-Based Bonus	93,121	47,129	44,690	47,610
PRAISE Allowance	-	-	-	38,225
Anniversary Bonus	-	-	-	5,712
<b>FIXED EXPENDITURES</b>	<b>120,356</b>	<b>135,752</b>	<b>136,243</b>	<b>143,439</b>
Retirement and Life Insurance Premium	107,158	120,955	121,423	122,057
Health Insurance Premium	9,058	10,227	10,250	16,812
Employee's Compensation Insurance Premium	2,070	2,285	2,285	2,285
PAG-IBIG Contributions	2,070	2,285	2,285	2,285
<b>TERMINAL LEAVE AND SEPARATION BENEFITS</b>	<b>135,640</b>	<b>543,371</b>	<b>570,385</b>	<b>687,586</b>
<b>PER DIEM OF BOARD MEMBERS</b>	<b>611</b>	<b>1,536</b>	<b>1,536</b>	<b>1,536</b>
<b>ICOMPENSATION ADJUSTMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>145,852</b>
<b>B. CO-TERMINOUS</b>	<b>66,727</b>	<b>94,779</b>	<b>72,821</b>	<b>108,231</b>
Salaries and Allowances	60,941	64,946	64,917	67,180
Compensation Adjustment	5,786	29,833	7,904	35,056
Terminal Leave and Separation Benefits	-	-	-	5,995
<b>C. CASUAL</b>	<b>53,860</b>	<b>65,992</b>	<b>61,870</b>	<b>78,277</b>
Salaries and Allowances	49,523	57,555	58,518	59,434
Compensation Adjustment	4,337	8,437	3,352	13,209
Terminal Leave and Separation Benefits	-	-	-	5,634
<b>D. CONTRACTUAL</b>	<b>9,711</b>	<b>9,113</b>	<b>9,080</b>	<b>10,172</b>
Salaries and Allowances	9,711	9,113	9,080	9,402
Compensation Adjustment	-	-	-	103
Terminal Leave and Separation Benefits	-	-	-	667
<b>TOTAL</b>	<b>1,724,360</b>	<b>2,351,490</b>	<b>2,351,490</b>	<b>2,758,298</b>
<b>Operating</b>	<b>1,627,344</b>	<b>2,236,560</b>	<b>2,213,103</b>	<b>2,631,591</b>
<b>Capitalized</b>	<b>71,518</b>	<b>89,649</b>	<b>80,542</b>	<b>99,453</b>
<b>Other Expenses / Expenditures</b>	<b>25,498</b>	<b>25,281</b>	<b>57,845</b>	<b>27,254</b>
	<b>1,724,360</b>	<b>2,351,490</b>	<b>2,351,490</b>	<b>2,758,298</b>

Table 1.2.g  
**NATIONAL POWER CORPORATION**  
**DETAILS OF MAINTENANCE AND OTHER OPERATING EXPENSES, FY 2019-2021**  
(In Thousand Pesos)

PARTICULARS	2019 AUDITED	2020		2021 PROPOSED
		GAA	ESTIMATE (As Revised)	
Travelling Expenses	70,779	116,487	116,487	77,340
Communication Expenses	13,864	13,577	20,871	14,708
Repair and Maintenance of Government Facilities	494,821	516,008	488,696	524,956
Repair and Maintenance of Government Vehicles and Other Equipment	11,719	13,818	21,063	12,433
Transportation Services	9,387	6,166	11,108	11,441
Supplies and Materials	18,445	23,184	40,564	19,568
Rents	378,094	518,515	493,825	664,262
Interests (Debt Service - Interest)	2,841	2,274	2,274	1,950
Grants, Subsidies and Contributions	7,647	11,053	11,053	11,726
Award and Indemnities (Injuries and Damages)	-	1,500	1,500	1,500
Loan Repayments/Debt Service-Principal <sup>a/</sup>	56,070	40,929	40,929	39,403
Losses/Depreciation/Depletion/Amortization of Capital Recovery <sup>b/</sup>	416,447	477,064	496,880	680,651
Water, Illumination and Power Service	23,225	30,946	28,922	31,874
Auditing Services	27,119	34,008	33,993	32,450
Training and Seminar Expense	11,150	12,570	15,297	12,947
Extraordinary and Other Miscellaneous Expenses	768	768	768	1,003
Taxes, Duties and Fees	6,430	29,074	32,122	48,141
Trading / Production (Fuel)	4,502,512	8,155,116	6,360,991	7,793,232
Gasoline, Oil, and Lubricants	9,320	10,057	14,258	10,359
Fidelity Bonds and Insurance Premium	46,792	60,921	61,111	73,310
Representation and Entertainment Expenses	561	681	681	595
Cultural Expenses	543	454	800	800
Honorary Grant	628	408	408	408
Incentive Award	64,809	864	3,927	824
Miscellaneous Expenses	992	715	541	529
Director's and Officer's Liability Fund	2,555	5,280	5,280	6,923
Other Services	454,233	727,380	800,262	1,059,752
Others (Input VAT, Finance Charges, Other Expenses)	13,211,010	14,341,182	16,449,289	12,744,973
<b>Total MOOE</b>	<b>19,842,761</b>	<b>25,150,998</b>	<b>25,553,900</b>	<b>23,878,058</b>

a/ This account is not considered as an expense item in the Profit and Loss Statement.

b/ This is a non-cash expense account, therefore not included in the Statement of Sources and Uses of Funds, by Expenses Class.

Table 1.2.h  
**NATIONAL POWER CORPORATION**  
**DETAILS OF CAPITAL OUTLAYS, FY 2019-2021**  
(In Thousand Pesos)

PARTICULARS	2019 UNAUDITED	2020		2021 PROPOSED
		GAA	ESTIMATE (As Revised)	
Land and Land Improvement Outlay	39,253	204,293	218,388	101,274
Infrastructure Outlay	1,822,463	1,701,366	881,298	82,564
Buildings & Other Infrastructures Outlay	146,624	492,796	478,440	513,378
Machineries & Equipment Outlay	42,682	3,819,671	4,059,231	2,800,787
Transportation Equipment	23,858	34,637	34,637	138,744
Furniture, Fixtures and Books Outlay	734	7,551	7,494	1,082
Biological Assets Outlay	-		29,589	
Intangible Assets Outlay	-	135,711	139,000	230,214
<b>TOTAL</b>	<b>2,075,614</b>	<b>6,396,025</b>	<b>5,848,077</b>	<b>3,868,043</b>

Table 1.2.i  
**NATIONAL POWER CORPORATION**  
**COMPARATIVE STATEMENT OF CASH FLOWS, FY 2019-2021**  
(In Thousand Pesos)

PARTICULARS	2019 AUDITED	2020		2021 PROPOSED
		GAA	ESTIMATE	
Cash flows from operating activities				
<b>Inflows</b>	18,451,828	30,758,885	20,697,775	26,011,265
Cash generated from operations	15,025,137	27,263,646	17,366,394	18,537,954
Collection of receivables	120,217			
Receipt of government subsidy	1,502,923	2,095,978	1,931,117	5,756,313
Other inflows	1,803,551	1,399,261	1,400,264	1,716,998
<b>Outflows</b>	(18,947,066)	(25,446,808)	(23,306,526)	(25,417,443)
Payment for salaries	(689,798)	(1,594,581)	(1,571,124)	(1,822,036)
Payment for suppliers	(4,643,688)	(7,461,156)	(6,587,932)	(6,704,258)
Payment of taxes	(1,209)	(1,327,572)	(506,414)	(4,028)
Other outflows	(13,612,371)	(15,063,499)	(14,641,056)	(16,887,121)
Net cash flow from operating activities	(495,238)	5,312,077	(2,608,751)	593,822
Cash flows from investing activities				
<b>Inflows</b>	626,529	2,328,022	1,605,719	1,385,648
Proceeds from sale of unserviceable equipment				
Cash receipts from sale of assets				
Other inflows	626,529	2,328,022	1,605,719	1,385,648
<b>Outflows</b>	(2,104,486)	(6,266,339)	(5,928,620)	(3,967,496)
Purchase of property, plant and equipment	(2,104,486)	(6,485,674)	(5,928,620)	(3,967,496)
Other outflows		219,335		
Net cash flow from investing activities	(1,477,957)	(3,938,317)	(4,322,901)	(2,581,848)
Cash flows from financing activities				
<b>Outflows</b>	(1,495,522)	(972,122)	(4,043,203)	(614,950)
Repayment of loan	(56,070)	(40,929)	(40,929)	(39,403)
Dividend payment	(1,436,571)	(928,919)	(4,000,000)	(573,596)
Other outflows	(2,881)	(2,274)	(2,274)	(1,951)
Net cash flow from financing activities	(1,495,522)	(972,122)	(4,043,203)	(614,950)
Effect of Exchange Rate changes on cash and cash equivalents	(4,059)			
<b>Net increase/(decrease) in cash and cash equivalents</b>	(3,472,776)	401,638	(10,974,855)	(2,602,976)
<b>Cash and cash equivalents, beginning of the year</b>	<b>17,739,542</b>	<b>2,522,451</b>	<b>14,266,766</b>	<b>3,291,911</b>
<b>Cash and cash equivalents, end of year</b>	<b>14,266,766</b>	<b>2,924,089</b>	<b>3,291,911</b>	<b>688,935</b>

Table 1.2.j  
 NATIONAL POWER CORPORATION  
 SOURCES AND USES OF FUNDS BY EXPENSE CLASS, FY 2019  
 (In Thousand Pesos)

PROGRAM/ACTIVITY/PROJECT	NG SUBSIDY			CORPORATE FUNDS			GRAND TOTAL					
	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL
1. General Administration and Support	-	-	-	-	484,298	469,019	1,345,780	2,299,097	484,298	469,019	1,345,780	2,299,097
a. Head Office Support Group	-	-	-	-	327,523	429,916	5,651	763,090	327,523	429,916	5,651	763,090
b. Engineering Administration / Survey/Development Studies Planning	-	-	-	-	156,775	39,103	1,340,129	1,536,007	156,775	39,103	1,340,129	1,536,007
2. Support to Operations	-	-	-	-	-	151,637	-	151,637	-	151,637	-	151,637
a. Other Expenses	-	-	-	-	-	151,637	-	151,637	-	151,637	-	151,637
3. Operations	-	-	1,028,986	1,028,986	674,873	5,687,374	10,843	6,373,090	674,873	5,687,374	1,039,829	7,402,076
a. Small Power Utilities Group	-	-	1,028,986	1,028,986	626,822	1,076,332	-	1,703,154	626,822	1,076,332	-	2,732,140
b. Spares	-	-	-	-	-	-	-	-	-	-	-	-
c. Production of Goods	-	-	-	-	48,051	4,502,512	10,843	4,502,512	-	4,502,512	-	4,502,512
d. Watershed Management	-	-	-	-	-	108,530	-	167,424	48,051	108,530	10,843	167,424
4. Debt Servicing	-	-	-	-	-	58,911	-	58,911	-	58,911	-	58,911
5. Other Expenditures	-	-	-	-	23,666	12,695,762	-	12,719,428	23,666	12,695,762	-	12,719,428
a. Input VAT	-	-	-	-	-	2,356,709	-	2,356,709	-	2,356,709	-	2,356,709
b. Bataan Nuclear Power Plant Preservation / Non-Operating Expenses	-	-	-	-	23,666	62,982	-	86,648	23,666	62,982	-	86,648
c. New Power Provider Subsidy	-	-	-	-	-	8,344,886	-	8,344,886	-	8,344,886	-	8,344,886
d. Income Tax	-	-	-	-	-	494,614	-	494,614	-	494,614	-	494,614
e. Dividends Paid	-	-	-	-	-	1,436,571	-	1,436,571	-	1,436,571	-	1,436,571
6. Personnel Services and Maintenance and Other Operating Expenses	-	-	-	-	541,523	363,611	-	905,134	541,523	363,611	-	905,134
As operator of PSALIM's Assets	-	-	-	-	541,523	363,611	-	905,134	541,523	363,611	-	905,134
TOTAL BEFORE PRIOR YEAR'S NG SUBSIDY	-	-	1,028,986	1,028,986	1,724,360	19,426,314	1,356,623	22,507,297	1,724,360	19,426,314	2,385,609	23,536,283
PRIOR YEAR'S NG SUBSIDY (FY2016-2018)	-	-	473,937	473,937	-	-	-	-	-	-	473,937	473,937
TOTAL	-	-	1,502,923	1,502,923	1,724,360	19,426,314	1,356,623	22,507,297	1,724,360	19,426,314	2,859,546	24,010,220

a/ MOOE, net of allowance for depreciation at P416.447 Million

Table 1.2.k  
 NATIONAL POWER CORPORATION  
 SOURCES AND USES OF FUNDS BY EXPENSE CLASS, FY 2020  
 (In Thousand Pesos)

PROGRAM/ACTIVITY/PROJECT	NG SUBSIDY			CORPORATE FUNDS				GRAND TOTAL				
	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL
1. General Administration and Support Services	-	-	-	-	781,259	283,549	2,833,872	3,898,680	781,259	283,549	2,833,872	3,898,680
a. Head Office Support Group	-	-	-	-	577,012	248,695	145,383	971,090	577,012	248,695	145,383	971,090
b. Engineering Administrative/Survey/ Development Studies Planning	-	-	-	-	204,247	34,854	2,688,489	2,927,590	204,247	34,854	2,688,489	2,927,590
2. Support to Operations	-	-	-	-	89,575	162,462	-	252,037	89,575	162,462	-	252,037
a. Other Expenses	-	-	-	-	89,575	162,462	-	252,037	89,575	162,462	-	252,037
3. Operations	-	-	1,186,206	1,186,206	820,205	8,198,279	1,078,625	10,097,109	820,205	8,198,279	2,264,831	11,283,315
a. Small Power Utilities Group	-	-	1,186,206	1,186,206	757,130	1,708,543	282,927	2,748,600	757,130	1,708,543	1,469,133	3,934,806
b. Spares	-	-	-	-	-	6,360,991	778,733	778,733	-	-	778,733	778,733
c. Production of Goods	-	-	-	-	63,075	128,745	16,965	208,785	63,075	128,745	16,965	208,785
d. Watershed Management	-	-	-	-	-	43,203	-	43,203	-	43,203	-	43,203
4. Debt Service	-	-	-	-	18,471	15,813,973	4,464	15,836,908	18,471	15,813,973	4,464	15,836,908
5. Other Expenditures	-	-	-	-	18,471	2,833,523	-	2,833,523	-	2,833,523	-	2,833,523
a. Input VAT	-	-	-	-	18,471	29,618	4,464	52,553	18,471	29,618	4,464	52,553
b. Bataan Nuclear Power Plant Preservation	-	-	-	-	-	8,468,494	-	8,468,494	-	8,468,494	-	8,468,494
c. New Power Provider Subsidy	-	-	-	-	-	482,338	-	482,338	-	482,338	-	482,338
d. Income Tax	-	-	-	-	-	4,000,000	-	4,000,000	-	4,000,000	-	4,000,000
e. Dividends Paid	-	-	-	-	-	-	-	-	-	-	-	-
6. Personnel Services and Maintenance and Other Operating Expenses	-	-	-	-	641,979	555,555	-	1,197,534	641,979	555,555	-	1,197,534
As operator of PSALM's Assets	-	-	-	-	641,979	555,555	-	1,197,534	641,979	555,555	-	1,197,534
TOTAL BEFORE PRIOR YEAR'S NG SUBSIDY	=	=	1,186,206	1,186,206	2,351,489	25,057,021	3,916,961	31,325,471	2,351,489	25,057,021	5,103,167	32,511,677
PRIOR YEAR'S NG SUBSIDY (FY 2016-2018)	-	-	909,772	909,772	-	-	-	-	-	-	909,772	909,772
TOTAL	-	-	2,095,978	2,095,978	2,351,489	25,057,021	3,916,961	31,325,471	2,351,489	25,057,021	6,012,939	33,421,449

a/ MOOE, net of allowance for depreciation at P496.880 Million

Table 1.2.1  
 NATIONAL POWER CORPORATION  
 SOURCES AND USES OF FUNDS BY EXPENSE CLASS, FY 2021  
 (In Thousand Pesos)

PROGRAM/ACTIVITY/PROJECT	NG SUBSIDY			CORPORATE FUNDS				GRAND TOTAL				
	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL
	-	-	-	-	776,381	480,776	873,998	2,131,155	776,381	480,776	873,998	2,131,155
1. General Administration and Support Services	-	-	-	-	579,472	99,887	1,124,338	579,472	444,979	99,887	1,124,338	
a. Head Office Support Group	-	-	-	-	196,909	774,111	1,006,817	196,909	35,797	774,111	1,006,817	
b. Engineering Administrative/Survey/ Development Studies Planning	-	-	-	-	-	-	-	-	-	-	-	-
2. Support to Operations	-	-	-	-	602,141	-	602,141	-	602,141	-	-	602,141
a. Other Expenses	-	-	-	-	602,141	-	602,141	-	602,141	-	-	602,141
3. Operations	-	-	1,186,206	1,186,206	1,145,108	9,930,304	1,773,066	12,848,478	1,145,108	9,930,304	2,959,272	14,034,684
a. Small Power Utilities Group	-	-	1,186,206	1,186,206	1,045,377	2,049,237	1,029,478	4,124,092	1,045,377	2,049,237	2,215,684	5,310,298
b. Spares	-	-	-	-	-	-	681,976	681,976	-	-	681,976	681,976
c. Production of Goods	-	-	-	-	99,731	87,836	61,611	249,178	99,731	87,836	61,611	249,178
d. Watershed Management	-	-	-	-	-	-	-	-	-	-	-	-
4. Debt Service	-	-	-	-	-	41,354	-	41,354	-	41,354	-	41,354
5. Other Expenditures	-	-	-	-	27,254	11,570,611	34,773	11,632,638	27,254	11,570,611	34,773	11,632,638
a. Input VAT	-	-	-	-	-	2,817,556	-	2,817,556	-	2,817,556	-	2,817,556
b. Bataan Nuclear Power Plant Preservation	-	-	-	-	27,254	30,507	34,773	92,534	27,254	30,507	34,773	92,534
c. New Power Provider Subsidy	-	-	-	-	-	8,722,548	-	8,722,548	-	8,722,548	-	8,722,548
6. Personnel Services and Maintenance and Other Operating Expenses	-	-	-	-	809,555	572,222	-	1,381,777	809,555	572,222	-	1,381,777
As operator of PCSALM's Assets	-	-	-	-	809,555	572,222	-	1,381,777	809,555	572,222	-	1,381,777
Terminal Leave/Separation Benefits	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL BEFORE PRIOR YEAR'S NG SUBSIDY	-	-	1,186,206	1,186,206	2,758,298	23,197,408	2,681,837	28,637,543	2,758,298	23,197,408	3,868,043	29,823,749
PRIOR YEAR'S NG SUBSIDY (FY 2016-2018)	-	-	4,570,107	4,570,107	-	-	-	-	-	-	4,570,107	4,570,107
TOTAL	-	-	5,756,313	5,756,313	2,758,298	23,197,408	2,681,837	28,637,543	2,758,298	23,197,408	8,438,150	34,393,856

a/ MOOE, net of allowance for depreciation at P680.651 Million

## II. NATIONAL POWER CORPORATION

**1. Approval of the FY 2021 Corporate Operating Budget of the National Power Corporation under R.A. No. 7638.** The FY 2021 Corporate Operating Budget (COB) of the NPC is hereby approved by the Congress of the Philippines pursuant to Section 13, Chapter III of R.A. No. 7638.

**2. Acquisition of Equipment.** The acquisition of equipment included in the approved COB shall be subject to the provisions of Corporate Budget Circular No. 17 dated February 9, 1996, Budget Circular No. 2016-5 dated August 22, 2016, as amended by Budget Circular No. 2017-1 dated April 26, 2017, Administrative Order No. 14 dated December 10, 2018 and other guidelines issued thereon.

**3. Payment of Compensation and Benefits.** Payment of salaries, allowances and other benefits shall be in accordance with applicable laws, rules and regulations such as, but not limited to P.D. No. 985, as amended, R.A. No. 6758, as amended, R.A. No. 10149, Corporate Compensation Circular No. 10 dated February 15, 1999, Memorandum Order No. 20, s. 2001 and Executive Order No. 36 dated July 28, 2017.

**4. Payment of Terminal Leave, Separation or Retirement Benefits.** Payment of terminal leave, separation or retirement benefits shall be computed in accordance with the rates, conditions and procedure prescribed under applicable laws and guidelines issued thereon.

The amounts of Two Hundred Eighty Seven Million Four Hundred Eighty Six Thousand Pesos (P287,486,000) and Four Hundred Forty Eight Million Four Hundred Sixty Eight Thousand Pesos (P448,468,000) shall be used exclusively for the payment of terminal leave and separation benefits, respectively, to the affected NPC personnel based on the list submitted by NPC to the DBM. In no case shall said amount be used to pay affected personnel who are eligible to receive separation or retirement benefits under applicable laws.

**5. Budget Flexibility and Report.** The NPC Board of Directors is authorized to modify programs and projects, reallocate the corresponding budgetary requirements approved herein, as well as augment the deficiencies which may arise from factors beyond the NPC's control such as, but not limited to: (i) occurrence of natural calamities; (ii) currency depreciation; (iii) inflation; (iv) change in interest rates; (v) increased in oil, steam, coal or natural gas prices; (vi) change in generation mix and demand including purchased power; (vii) change in generation or transmission system plan or program; (viii) change in programs or projects; (ix) change in schedule of project implementation; (x) transfer or elimination of projects or installations that are hazardous to the health or safety of inhabitants; and (xi) reorganization, subsidiarization or privatization should conditions warrant.

In the exercise of said authority, the NPC shall observe the following limitations:

- (a) No acquisition of motor vehicles and payment of travelling, representation, discretionary, or extraordinary and miscellaneous expenses; and
- (b) Personnel Services allocation in the approved COB shall not be augmented by new funding sources.

**6. Augmentation Beyond the Approved Corporate Operating Budget.** The NPC Board of Directors is authorized to augment and disburse funds beyond the total amount approved in this Act exclusively for the MOOE and Capital Outlay requirements related to missionary electrification, and rehabilitation and management of watershed areas due to the effects of peso devaluation, fuel price increase in the market, improvement or changes in power generation activities or demand of customers, electrification of new areas, increase in taxes and production costs, or imposition of new taxes.

The fund shall be sourced from the new funding sources, such as income arising from increase in universal and generation charges approved by the Energy Regulatory Commission or grant of financial assistance by LGUs as certified by the Chief Accountant and President of NPC.

In no case shall Personnel Services allocation be augmented beyond the total amount approved in this Act.

**7. Collection of Delinquent Receivables from Electric Cooperatives under the Small Power Utilities Group.** In order to augment the fund sources necessary to support the budgetary requirements of the NPC and ensure the viability of its operations, the NPC Board of